

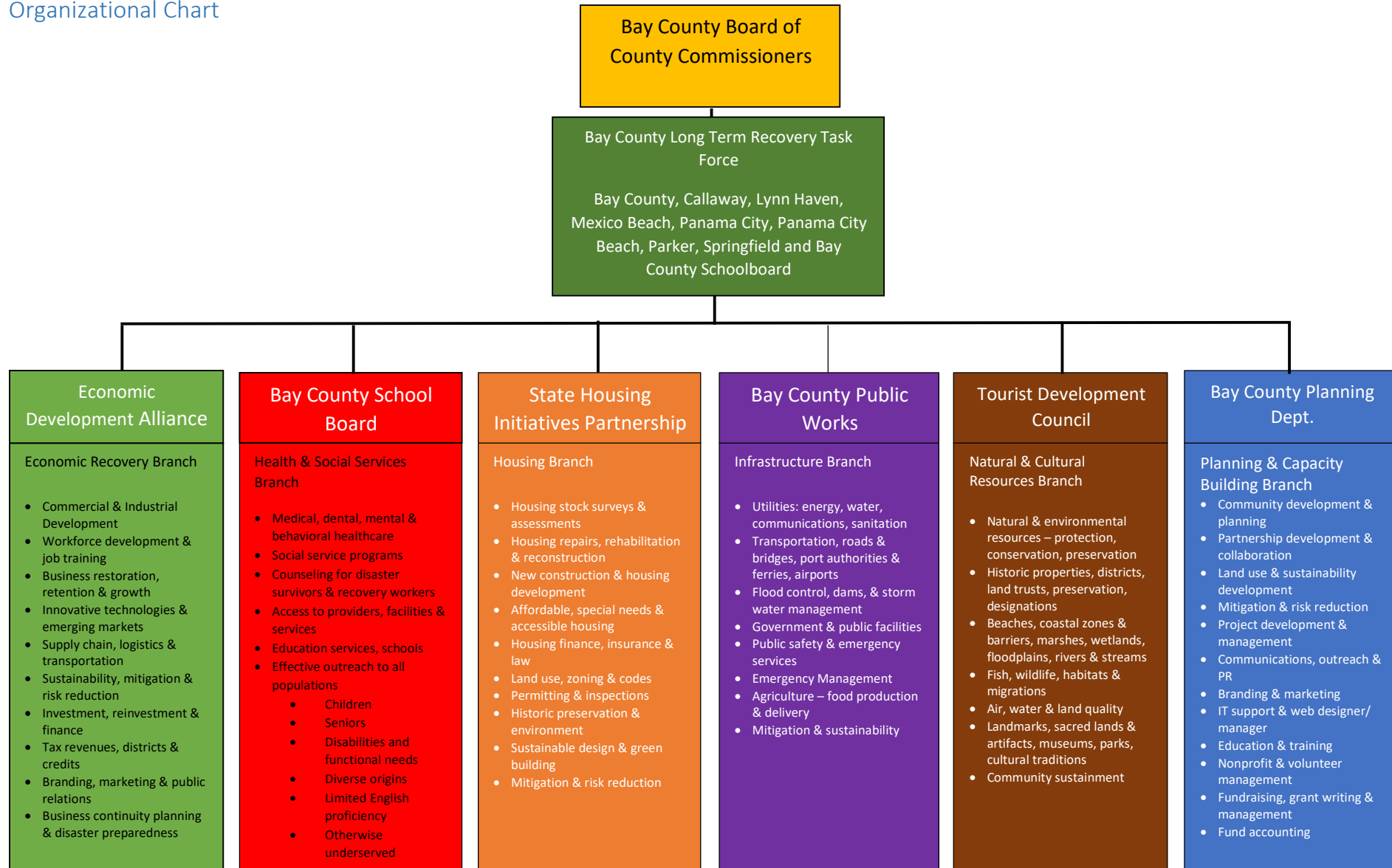


Recovery Task Force Organization
November 2018

Table of Contents

Organizational Chart	3
Economic Recovery Branch.....	4
Economic Recovery Objectives:	4
Health and Social Services Branch	6
Health and Social Services Recovery Objectives.....	6
Housing Branch	7
Housing Recovery Objectives.....	7
Infrastructure Branch.....	8
Infrastructure Recovery Objectives	8
Natural and Cultural Resources Branch	9
Natural and Cultural Resources Recovery Objectives:.....	9
Planning and Capacity Building Branch.....	10
Planning and Capacity Building Objectives:	10

Organizational Chart



The municipalities of Callaway, Lynn Haven, Mexico Beach, Panama City, Panama City Beach, Parker, Springfield shall have representation within each of the six support functions.

Economic Recovery Branch

Objectives:

- Use the Emergency notification system (Ready Alert or Text System) or County email blast to alert businesses and keep them informed of available recovery assistance and opportunities.
- Work with local businesses and emergency management to identify set-up (needs and supplies) for small company restoration at temporary or permanent facilities.
- Encourage companies helping companies to network or rent.
- Prepare an emergency ordinance(s) to allow temporary business use in non-traditional locations (e.g. hotel meeting space, community calendars, performing arts centers, etc.)
- Coordinate with the Bay County's real estate community to identify available commercial or business space to provide ongoing assessment or operational status.
- Partner with local chambers of commerce and libraries to assist small businesses with locating temporary space and connections to assistance.
- Inform small businesses during the 1st, 2nd, or 3rd week after the disaster about the Florida Small Business Emergency Bridge Loan Program (if authorized). Identify phone numbers, application centers and websites where information or applications will be available.
- Provide information or outreach to assist the public in understanding the post-disaster financial assistance process and what financial assistance is available.
- If the emergency repair programs are authorized, coordinate disaster housing partners, volunteers and donations to prioritize and leverage materials and crews.
- If necessary, work with insurance companies to facilitate adjustors, their access to damaged areas, establishment of "insurance villages," etc.
- Work with the SBA in the Disaster Recovery Centers (DRCs) and provide assistance to businesses applying for SBA loans.
- Develop and distribute an outreach or PR campaign to keep the local, regional and national communities up-to-date on recovery/and opportunities for investment.
- Promotional Campaign to implement "buy local" to support local vendors for all supplies. This will dovetail with Tourist Development's "staycations" and discounts to encourage local use of lodging and restaurants until the recovery is complete and tourists return.
- Create or activate a Business Call Center, if appropriate, to provide local businesses with information on where to obtain recovery assistance, supplies, etc.
- Institute a policy to prioritize the use of local businesses' products and services by public agencies in disaster recovery efforts.
- Provide ongoing communication with the business community to determine and track recovery progress.
- Think about long-term economic redevelopment in terms of vulnerability, future resiliency, and vision.
- Coordinate, and assign appropriate staff to work with the Bay County School District in the identification of strategies to expand provision of childcare and facilitate the reopening of schools.

- Use newspapers, including neighborhood papers, flyers, etc. for job seekers without access to electronic media.
- Deploy, if necessary, at the Disaster Recovery Center(s) or Business Recovery Centers to co-locate employment counseling services with other forms of assistance.
- Work with federal, state and local agencies, volunteers and private sector partners to expand employment counseling services to those who are unemployed.
- Inventory existing training programs and determine whether there might be opportunities to enhance these programs with federal or state funds following a natural disaster.
- Maintain an ongoing post-disaster physical assessment and operational status of all hotel/motel properties
- Utilize the communications network between local government and the hospitality industry to facilitate access to restored hotel, motel or rental units for temporary housing and emergency worker housing.
- Develop strategic staged marketing and public relations campaigns to meet the needs of the tourism industry as recovery occurs.
- Promote and resume local annual events and festivals as a part of community recovery.
- Maintain an ongoing post-disaster physical assessment and operational status of agricultural properties and provide access to funding assistance for agricultural businesses.
- Keep updated the list of what businesses remain in Bay County after a certain length of time following a disaster event.
- If critical gaps occur in the availability of certain businesses, determine what steps can be taken to address these gaps.
- Identify incentives the public sector can provide to help re-establish critical businesses or industries following a disaster.
- Identify potential types of businesses that could benefit from established business incubators/entrepreneurial programs.
- If conditions warrant, establish a Long Term Economic Redevelopment Task Force to identify opportunities and to prioritize major projects that facilitate long-term resiliency in economic restoration.
- Identify opportunities created by a disaster event to expedite economic diversification.
- Seek opportunities and funding for land assembly.
- Leverage disaster assistance to implement resiliency improvement and acquisitions identified in local capital improvement plans, comprehensive plans, Local Mitigation Strategy, etc.
- Coordinate decisions on post-disaster public infrastructure repair and restoration with County and municipal planning and development review staff to determine how specific capital improvements can support implementation of local plans and community visions.
- Following a major or catastrophic event, identify and use opportunities to redevelop or retrofit neighborhoods to achieve mobility and accessibility goals.
- In major or catastrophic disasters, it may be necessary to prepare Local Redevelopment Plans for individual communities with the objective of formulating specific implementation projects for each community within the context of a countywide plan. This element would strive to consolidate and coordinate initiatives in economic development, housing, public facilities/infrastructure and transportation into a cohesive plan for each individual community.

Draft

Health and Social Services Branch

Objectives

- Coordinate the restoration of the hospital or health care system in a holistic manner with a focus on mitigation and resiliency.
- Coordinate with the PC EOC (ESF 8) and Recovery Groups to get major suppliers (e.g. CVS, Walgreens, Publix, Wal-Mart) back online as quickly as possible.
- Map vulnerable populations and their diverse needs by marrying lists of service providers, community development, senior services, etc.
- Assess impact to population with disabilities, special needs (existing clients and new).
- Identify needs of displaced population to match appropriate disaster housing.
- Develop post-event displacement plan if there is not sufficient housing especially for those with special or functional needs.
- Establish a post-event congregate shelter to provide temporary housing until sufficient interim disaster housing is delivered and installed.
- Ensure there is sufficient mental health Trauma assessment or counseling for survivors and emergency responders.
- Maintain senior help line operations and coordinate with 2-1-1.
- Based on damage or operational assessments, help facilitate the re-opening of senior centers, adult day care, transportation assistance and continuity of home-based services.
- Work with Regional Higher Ed Committee to determine challenges and needs in the post-disaster environment.

Housing Branch

Objectives

- Review criteria for selection of temporary housing sites and temporary debris sites to ensure social equity, accessibility to employment, goods and services, “wrap-around services”, educational facilities, etc.
- Immediately following an event, assess the impact on potential community sites listed and determine those sites most appropriate for short-term disaster housing given potential demand and owner cooperation.
- Coordinate with the private sector to assess the availability or status of vacant units throughout the County including hotel or motels, rentals, seasonal units and student housing which could serve as interim housing for survivors.
- Notify Disaster Housing Task Force members of possible activation of the County’s Disaster Housing Plan.
- Coordinate with federal, state and local partners to identify appropriate transient and interim housing options.
- Prepare a Temporary Housing Ordinance for adoption by the Board of County Commissioners.
- Recommend activation of temporary disaster housing ordinance to allow permitting of temporary placement of mobile home/RV/Travel Trailers on residential or non- residential parcels, as appropriate.
- Implement a post-disaster condemnation policy if abandoned properties and structures become a health or public safety issue.
- If the emergency repair programs are authorized, coordinate disaster housing partners, volunteers and donations to prioritize and leverage materials and crews.
- Using damage assessment and recovery teams prioritize the implementation of emergency repair programs and coordinate contractors with non-profit entities.
- Implement Codes to preclude rental price gauging in the aftermath of a disaster.
- Work with the private sector and federal and state housing partners to ensure that an adequate number of disaster-resilient affordable rental units are (re)constructed.
- Work to ensure that an adequate number of disaster-resilient affordable rental units are (re)constructed.
- Review existing policies or regulations regarding affordable housing to ensure adequate safeguards are in place to protect renters in the community.

Infrastructure Branch

Objectives

- Using vulnerability information, capital improvement plans, local mitigation strategy information, cost-benefit and life-cycle analysis, etc., determine which impacted facilities should undergo short term temporary/immediate repairs versus long term adaptive reconstruction.
- Review mission essential functions to determine and monitor service priorities and appropriate levels of service in the long-term recovery phase.
- Identify and maintain information on federal and state programs and funds available to leverage local funds for pre-disaster mitigation and to implement both short-term and long-term infrastructure recovery plans; pre-assess eligibility requirements where possible to better position the County to take advantage in the immediate post disaster environment.
- Evaluate budgets to determine where significant impacts could/will occur.
- Evaluate County reserves and insurance to determine if sufficient to cover costs of a major event with funds available for matching federal grants and necessary cash flow.
- Develop strategy to maximize local funding options (Florida Infrastructure Bond, Municipal Bonds, CDBG and other grants/ donations) as match for federal assistance, as necessary.
- Evaluate a concept of a Centralized Grant Management approach and provide training to staff and/or contract with disaster financial specialists to manage grants and assistance.
- Ensure debris management and resource recovery operations are operational quickly, address the myriad of debris issues, and monitored carefully to insure issues such as air quality (e.g., asbestos) and potential debris contamination (chemicals, mold, etc.) are addressed
- Ensure debris management plans address additional contamination in coastal areas.
- Ensure transit routes facilitate transportation needs in the post disaster environment, including meeting the needs of displaced residents needing to get to jobs, school, services, etc. Ensure the Debris Management Plans sufficiently addresses the particular needs of agriculture, including removal of animal carcasses.

Draft

Natural and Cultural Resources Branch

Objectives:

- Ensure there is public information available for citizens on potential environmental or health impacts resulting from disaster, particularly, flood and wind events.
- Assess the impact to the natural environment and track the recovery progress.
- Identify projects as part of the recovery process to restore or enhance the natural systems.
- Incorporate the restoration of natural systems in the mitigation strategy.
- With the help of related departments and/ agencies, identify potential funding sources for land acquisition following a natural disaster.
- Following a disaster, work with partners including the private sector to offer incentives to property owners to use in accomplishing Strategy B4.1 during (re)construction and get the information to the public.

Planning and Capacity Building Branch

Objectives:

- Consider Transfer of Development Rights as an option to encourage relocation out of areas that are highly vulnerable to disaster hazards.
- Ensure minimum compliance in rebuilding of substantially damaged structures and new construction.
- Ensure property owners are aware of options to provide increased mitigation.
- Triage housing projects from Hurricane Michael damage assessment and repair, elevate, or demolish according to property condition and location.
- Complete acquisition of properties affected by Hurricane Michael and funded with HMGP grant.
- When preparing or reviewing redevelopment plans, include an analysis of hazard vulnerability when considering appropriate locations for increased densities and intensities.
- Post flooding events, using damage assessment and geospatial analysis, identify areas that have been repeatedly flooded or are significantly impacted by recent floods. Evaluate them for designation as “adaptation action areas” or for implementation of appropriate sea level rise adaptation strategies to ensure long-term mitigation.
- Maintain a list of archaeological and historic resources countywide in the GIS system.
- Develop and maintain a system to “flag” historically significant properties.
- Develop a resource toolkit for property owners with organizations, suppliers, etc. who can assist in the restoration and mitigation of historic properties.